

BOARD

3 November 2021

Present: **Elected Members** **Councillors Warrington (In the Chair), Cooney, Fairfoull, Feeley, Gwynne, Ryan and Wills**
 Chief Executive **Steven Pleasant**
 Borough Solicitor **Sandra Stewart**
 Section 151 Officer **Kathy Roe**

Also in Attendance: **Dr Ashwin Ramachandra, Caroline Barlow, Tracy Brennand, Simon Brunet, James Mallion, Tracy Morris, Catherine Moseley, Ian Saxon, Paul Smith, Sarah Threlfall, Emma Varnam and Sandra Whitehead**

**Apologies for
Absence** **Councillors Bray and Kitchen**

126 DECLARATIONS OF INTEREST

There were no declarations of interest.

127 MINUTES OF PREVIOUS MEETING

The minutes of the Board meeting on the 13 October 2021 were approved a correct record.

128 TAMESIDE & GLOSSOP INEQUALITIES REFERENCE GROUP (IRG) ANNUAL UPDATE

Consideration was given to a report of the Executive Member, Lifelong Learning, Equalities, Culture and Heritage / Director of Transformation, which explained that Tameside & Glossop Inequalities Reference Group (IRG) was established in November 2020 and aimed to reduce inequality in Tameside & Glossop by providing advisory recommendations on tackling key issues within the community. When established, the group's terms of reference committed to the publication of an annual update. The report discharged that obligation and provided an overview of the group's activities in the last 12 months.

AGREED

That Strategic Commissioning Board and Executive Cabinet be recommended to note the content of the report, ensure the Council and CCG work with partners to address the recommendations made in the two reports published to date and support future activity of the Inequalities Reference Group.

129 CORONAVIRUS (COVID-19) MANDATORY VACCINATION OF PEOPLE WORKING OR DEPLOYED IN CARE HOMES

A report was submitted by the Executive Leader / Assistant Director, People and Workforce Development summarising the legislative requirements in relation to mandatory vaccinations of workers who may be deployed or work within a care home setting during their employment/engagement. This would be applicable for both Council and Tameside and Glossop CCG workers and would see the implementation of a Vaccination Policy to support the legislative changes, which would come into effect from 11 November 2021.

The report gave details of:

- Workforce implications;
- Identified job roles in scope of the legislation;
- Refusal of vaccine in roles where it was mandated;
- Recruitment pre-employment screening;
- Medical exemption;
- Required evidence of vaccination status;
- Recording vaccination/exemption status information;
- If an individual had been vaccinated outside of the UK; and
- Implementation of the legislation.

A copy of Tameside MBC and Tameside and Glossop CCG's Vaccination Policy was appended to the report.

AGREED

That Executive Cabinet be recommended to approve the implementation of the Vaccination Policy as detailed in Appendix 1 to the report, across the Council and Tameside & Glossop CCG, in line with legislative requirements.

130 GM MINIMUM LICENSING STANDARDS – STAGE 2 (VEHICLES)

The Executive Member, Neighbourhoods, Community Safety and Environment / Director of Place submitted a report in respect of the GM Minimum Licensing Standards – Stage 2 (Vehicles).

It was explained that the GM Minimum Licensing Standards (MLS) were ready to be consulted on when the Department for Transport published statutory guidance for taxi and private hire licensing authorities in July 2020. The MLS project had regard for that guidance, which largely mirrored what was already proposed across GM. To that end, it was important to recognise that Taxis and Private Hire services were unique in the potential opportunity and risks they presented to the travelling public. In no other mode of public transport were passengers as vulnerable or at risk to those who had mal-intent; risks that were increased for children and vulnerable adults. The sector itself was also vulnerable to being used for criminal activity such as child sexual exploitation, county lines and other drug dealing/money laundering activity.

It was with public safety as the primary duty in mind as Licensing Authorities that the MLS were proposed. Overall, the GM approach looked to provide:

- the public with safe, visible, accessible and high-quality hackney and private hire services;
- the hackney and private hire trades with clarity over what the required standards would be over the long term, and through the GM Clean Air Plan, with unprecedented investment to help renew the fleet; and
- local authorities with the continued regulatory role in relation to driver, vehicle and operator licensing whilst retaining scope to exceed the MLS as agreed locally by elected members.

The MLS were divided into four distinct sections, which were detailed in the report.

Members were advised that an important element of the overall approach was to provide clarity and long term certainty for vehicle owners, so that they were able to plan the upgrade of their vehicles in a way that met and contributed positively to GM's Air Quality, Carbon and other environmental obligations

Members were further advised that a summary of the GM wide public consultation that took place between 8 October and 3 December 2020, had been provided in the Stage 1 Report.

The GM consultation report, including a full breakdown of demographics could be viewed at www.gmtaxistandards.com. The response breakdown for Tameside was also provided.

Higher level summaries of the consultation responses at a GM level were detailed, including comments and district specific feedback on individual standards.

The report concluded that the consultation had demonstrated that the public were overwhelmingly in support of the additional safeguards and protection that the project could deliver. As well as the local policy strengthening that minimum licensing standards would bring across Greater Manchester it delivered on the implementation of the statutory standards on safeguarding that the Government had introduced.

The vision of Greater Manchester was to continue to work closely together, influence policy change and support the licensed trade by delivering on its promise to provide financial support to move to greener vehicles. This was the start of a journey to continue to deliver excellence in licensing regulation in Greater Manchester. This in turn would help drive more business and passengers to a well-regulated, safe and efficient locally licensed hackney and private hire trade, for example by GM local authorities, TfGM and the GMCA delivering PR and other campaigns encouraging the public to only use and book local licensed services.

However, it was important not to underestimate the challenges the trade continued to face and the balance that must be struck in order to continue to support the trade whilst safeguarding the public; delivering a licensing regime that offered journeys in safe licensed vehicles, driven by safe licensed drivers. The 10 GM licensing authorities would continue to work with the hackney and private hire trade to provide that ever-important support and guidance whilst ensuring that public protection was at the forefront of considerations.

AGREED

That Executive Cabinet recommend that the Council approve the implementation of the Minimum Licensing Standards as outlined in paragraph 4 of the report and in the appendices.

131 ADULTS CAPITAL PLAN

Consideration was given to a report of the Executive Member, Health, Social Care and Population Health / Director of Adults Services providing an update of the developments in relation to the Adults Capital Programme.

Updates were provided on approved projects for 2021/22, including:

- Moving with Dignity (Single Handed Care);
- Disability Assessment Centre;
- Replacement of ageing and obsolete equipment; and
- Brain in Hand.

Details about the wider DFG and other related adaptation funding and discretionary non-adaptations funding were also outlined within the report.

The report further provided an update on an Expression of Interest from the Council to the Government on funding made available nationally for Changing Places Toilets. If successful, this would require some co-funding from the Council's capital adaptations budget.

Full details of the Adult Services capital programme were appended to the report.

AGREED

That the Strategic Planning and Capital Monitoring Panel be recommended to note the progress updates.

132 GROWTH CAPITAL PROGRAMME – UPDATE

A report was submitted by the Executive Member, Finance and Economic Growth / Director of Place providing an update, on the 2021/22 former Growth Directorate Capital Programme and set out details of the major approved capital schemes. It was noted that those were now transferred to the Place Directorate.

Details of recently completed capital projects were given as follows:

- Ashton Old Baths Annexe - Phase 3;
- Denton Baths Site Clearance;
- Former Two Trees School – Site Clearance; and
- Hyde Pool Extension.

Current schemes were further detailed at Droylsden Library relocation and old Library site clearance; and Tameside One – Ceiling Voids.

Members were advised that the proposed Godley Green Garden Village was the key strategic site for residential development in Tameside. The transformational change that was proposed by the development would help to satisfy the needs of current and future households across the spectrum of housing types and tenures, from affordable to executive homes as well as providing the step change required that would contribute to the re-balancing of the Tameside housing market. An Outline Planning Application was submitted to the Local Planning Authority on 30 September 2021.

The Council entered into a £10m Housing Infrastructure Funding (HIF) award for the Godley Green in December 2019. The Grant Funding allowed for an early draw down of £0.720m supporting activity required to get to planning submission stage which had been fully received in 2020/21.

A detailed capital programme plan outlining the spending of the remaining £9.28m grant was being developed and would then be added to the Council's capital programme should planning consent be approved.

Members were further advised that on 2 November 2020, the Council's Executive Cabinet approved an additional £2.75m to take the project to the next stage. It was proposed to fund this from the Council's medium-term financial strategy reserve, on the basis that the project, if successful, would bring significant benefits to the borough and its residents. The consolidation of the remaining Godley Green budgets in to one capital scheme with a total value of £12.559m, was illustrated in the report.

The Council had secured an expected additional £0.030m capacity funding from Homes England to support the ongoing project management function which was yet to be confirmed or received. A similar bid for capacity funding would be made in 2021/22 to reflect the project and programme management requirements post planning submission. The funding would be included in subsequent reports with a recommendation for inclusion within the approved capital programme once confirmation of values was received. The Council had also secured £0.125m grant funding from the GM Evergreen Funding Programme for additional project and programme management support to develop the commercial and delivery partner strategies. Again, the funding would be included in subsequent reports with a recommendation for inclusion within the approved capital programme once the proposed use of the grant was confirmed with the Greater Manchester Combined Authority.

In respect of Stalybridge High Street Heritage Action Zone (HSHAZ), it was reported that Stalybridge town centre was selected as Tameside's focus for the GM Mayor's Town Centre Challenge in 2018. Initial work to plan and progress the delivery of Stalybridge's Town Centre Challenge was co-ordinated by the Stalybridge Town Centre Challenge (STCC) Board and a Stalybridge Town Centre Challenge Action Plan now set out the aspirations for the town centre. A bid for external funding to deliver on the ambitions for Stalybridge secured £1.275m High Street Heritage Action Zone (HSHAZ) funding through Historic England with £1.275m match funding by

the Council. The Grant Funding Agreement was completed on 16 February 2021.

With regard to Corporate Landlord – Capital Expenditure, it was noted that a £1m budget was approved by Executive Cabinet on 29 September 2021 for statutory compliance, £0.5m in 2021-22 and £0.5m in 2022-23. Appendix 4 to the report indicated spend to date of £0.025million with a projection of £0.5 million to 31 March 2022. A Plan together with a schedule of works to date would be included in the next SPCM report.

It was reported that Hattersley Station Passenger Facilities project would provide a refurbished and extended ticket office at Hattersley Railway Station forming Stage 2 of the ongoing works to improve the facility. Following the Stage 1 improvements made to Hattersley Road West and the station car park in 2016, passenger numbers had increased substantially, from 51,982 in 2015 to 110,646 in 2019.

Section 106 Agreements and Developer Contributions were summarised and it was explained that the current position for s106 Agreements was £1.733m in credit, less approved allocations of £0.228m leaving a balance available to drawdown of £1.505m, as at 31 August 2021, as detailed in Appendix 1 to the report.

The position for Developer Contributions as at 31 August 2021 was £0.028m in credit, less approved allocations of £0m leaving a balance of £0.028m as detailed in Appendix 2 to the report.

No new Section 106 agreements had been entered into between 1 May 2021 and 31 August 2021.

There had been one request for a S106 drawdown. Engineers had requested the drawdown of £0.060m of planning application 18/00188/FUL relating to the installation of a puffin crossing across Lumb Lane, adjacent to the junction with Cryer Street.

It was reported that the Council introduced an online calculator in 2006 to allow applicants to work out the cost of Section 106 contributions in order to make proposed developments acceptable in planning terms.

Agreements were made in accordance with Section 106 of the Town and Country Planning Act 1990, subsequently updated by the Community Infrastructure Levy Regulations (CIL) 2010, which set out that a planning obligation may only constitute a reason for granting planning permission for the development if the obligation is:

- (i) Necessary to make the development acceptable in planning terms
- (ii) Directly related to the development; and
- (iii) Fairly and reasonably related in scale and kind to the development.

The online calculator assisted in relation to point (iii) by ensuring that the agreements were fairly related in scale to the development.

Recent discussions with Service areas (Education, Operations and Greenspaces and Highways) involved in planning obligations suggested that the calculator needed a further update to better reflect the current cost of the provision of infrastructure and ensure the online calculator continued to be a useful starting point for the negotiation of s106 obligations relating to planning applications. It was therefore considered appropriate to review the values used within the calculator and following a discussion with Finance Officers, it was agreed to propose an uplift in line with inflation, using the Government's latest index, CPIH.

The proposal was therefore that the current rates used within the calculator be uplifted to reflect inflation (from March 2016 to August 2021). The CPIH index indicated an 11% increase in prices.

Progress was reported on land disposals following a revised policy on the disposal of council owned land, along with a list of sites being agreed at 30 September 2020 Executive Cabinet, alongside those previously agreed for disposal as part of the Building Schools for the Future

Business case. A cumulative total of £0.425m had been achieved through completed sales. Disposals of further surplus assets were being actively progressed and were at various stages of the disposal process. A summary was provided in an appendix to the report.

A second batch of surplus sites had been identified. Consultation had taken place with the Cabinet Member initially, with further consultation completed with Ward Councillors. The sites were approved for disposal by the Executive Cabinet on 29 September 2021.

It was explained that the GMCA consortium bid to the Decarbonisation of the Public Estate Fund was successful, resulting in grant award of £78.3 million. The Council's allocation of this grant was £2.284m. On the 14 April 2021 an Executive Decision Notice was signed to give permission to enter into a contract with GMCA to allow the drawdown of the funds. The draw down arrangement worked on a monthly basis in arrears on provision of necessary financial information to GMCA. Work was progressing well with a mixture of enabling and installation works being undertaken.

AGREED

That Strategic Planning and Capital Monitoring Panel be recommended to:

- (i) Note the report including the consolidation of various remaining funding streams for Godley Green to create one capital scheme with a total value of £12.599m (section 2.3.3 table 1 refers);**
- (ii) In addition, note that a £1m budget was approved by Executive Cabinet on 29 September 2021 for statutory compliance; and**
- (iii) Recommend that an uplift to the Planning Obligation Calculator of 11% (in line with CPIH, March 2016-August 2021) is approved by Executive Cabinet (section 3.12 table 2 refers).**

133 OPERATIONS AND NEIGHBOURHOODS CAPITAL PROGRAMME UPDATE

Consideration was given to a report of the Executive Member, Neighbourhoods, Community Safety and Environment / Director of Place providing information with regard to the 2021/2022 Operations and Neighbourhoods Capital Programme.

Details were given of approved schemes within Highways: Transport Asset Management Plan (TAMP) and 2021/22 Capital Programme, with particular reference made to:

Flooding: Flood Prevention and Consequential Repairs

Works to improve critical infrastructure on the inlet structures reported previously had been substantially completed and anticipated final costs would be within budget.

Slope Stability Works and Potential Additional Works Required

The Greenside Lane, Droylsden, retaining wall works were anticipated to be completed in December 2020. However, post-construction monitoring had highlighted an ongoing issue with the wall structure, which required additional works to be carried out. The Council's consultant engineers who designed the scheme, and the contractor who had built it had been working through various options to find the optimum solution.

The design of a solution to arrest the movement had now been agreed and a specialist subcontractor was being employed to carry out further strengthening works to the wall. Weekly progress meetings were now ongoing until such time as the remedial work had been completed.

An independent third party geotechnical specialist was currently being engaged to assess the likely causes of the failure. Based on the report from the third party assessors, agreement would have to be made as to the responsibility for the payment for the additional works.

Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities

£2.5m was earmarked in the capital programme to fund this project. This scheme was marked as business critical and was approved by Executive Cabinet on the 24 October 2018.

Work on the scheme was progressing. The twin cremators were in situ and the carcass for the bariatric cremator was in place also. The temporary cremator was still being utilised to ensure the service could still meet the demand for funerals. The contractor was still able to keep the crematorium running on a minimum of three cremators at any one time.

Further delays, however, had been experienced in delivering the project as a result of staffing issues with the contractors due to several outbreaks of COVID. Major issues with the supply chain of essential materials and parts had also interrupted the various phases of the installation.

Cremator Number 2 was now expected to be in full client use by 6 October 2021 and Cremator Number 1 in full client use by 10 November 2021. It was expected Cremator No 3 would be in client use by mid to late December 2021. The revised contract completion date, after a formal extension was issued, was 1 December 2021. However, the contractor was currently reviewing the programme to provide a new revised completion date.

Progress of the following capital schemes was also provided:

- Children's Playgrounds;
- Ashton Town Centre Public Realm Project; and
- Main Road LED Street Lighting Lanterns.

Information was also provided in respect of Walking and Cycling Infrastructure schemes, including:

Mayor's Challenge Fund

On 29 March 2018, the Greater Manchester Combined Authority agreed to allocate £160 million of Greater Manchester's £243 million Transforming Cities Fund to develop a Mayor's Cycling and Walking Challenge Fund.

The last report highlighted that the Council's first two Mayor's Challenge Fund (MCF) schemes were due to be completed, on Chadwick Dam, Stalybridge and Hill Street, Ashton by Autumn 2021 and it was explained that these timescales remained realistic.

Pedestrian Controlled Crossing at Laurus Ryecroft School, Lumb Lane, Droylsden

As a condition of planning consent for the introduction of a new school at Lumb Lane, Droylsden, funding was made available under Section 106 of the Town and Country Planning Act 1990. Part of that funding was allocated for the introduction of a controlled pedestrian crossing, associated road markings, traffic calming, bus stops review, bus stop clearway markings and school keep clear road markings for Laurus Ryecroft School.

Another, smaller amount of Section 106 funding was for slight changes to the design of the main traffic signals at Manchester Road / Market Street junction in Droylsden to cater for any potential changes in traffic flows caused by the introduction of the new school. This funding was handed by the applicant directly to Greater Manchester's Urban Traffic Control for their use and is not part of this submission other than for completeness.

The introduction of a crossing and other listed features were deemed appropriate for the safety of the pupils and attendants of the school but were subject to statutory public consultation which may result in objections and the crossing not being supported by Speakers Panel, who will be responsible for hearing any objections received. If the crossing was not introduced remaining funds would have to be returned to the applicant.

An update on Grant Funding Schemes reported previously was given in respect of:

- Department for Transport (DFT) – Safer Roads Fund; and

- Growth Deal 3 Funding – Bus Stop Passenger Access Enhancement

AGREED

That the Strategic Planning and Capital Monitoring Panel be recommended to note the following:

- (i) The completion of the scheme Flooding: Flood Prevention and Consequential Repairs.**
- (ii) The progress with regard to the Slope Stability Programme and potential additional works required.**
- (iii) The progress with regards to the replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities.**
- (iv) The progress of capital schemes in section 2.18-2.29, and external grant schemes in sections 3 and 4.**
- (v) The progress of the Walking and Cycling infrastructure schemes set out in section 3 of the report.**

That the Strategic Planning and Capital Monitoring Panel recommend to Executive Cabinet to APPROVE:

The addition of £0.060m to the approved Capital Programme for the provision of a pedestrian controlled crossing, associated road markings, traffic calming, bus stops review, bus stop clearway markings and school keep clear road markings for Laurus Ryecroft School, Lumb Lane Droylsden (Section 3.19). This scheme will be financed by funds secured under Section 106 of the Town and Country Planning Act 1990, for the siting of the new Laurus Ryecroft School.

134 EDUCATION CAPITAL PROGRAMME – UPDATE

The Executive Member, Lifelong Learning, Equalities, Culture and Heritage/ Executive Member, Finance and Economic Growth / Director of Education (Tameside and Stockport) / Assistant Director, Strategic Property submitted a report providing an overview and updated position in respect of the Council's Education Capital Programme.

Members were advised that Basic Need Funding was allocated to each local authority to create new places in schools. The report gave details of the amount of Basic Need Funding held by the Council. Full details of existing and proposed schemes were set out in Appendix 1 to the report.

Approval was sought at Executive Cabinet in June 2021 for the expansion and relocation of Hawthorns School, the budget requested was £13m. As part of the report, approval was requested to progress to RIBA Stage 3 at a cost of £537,800. Approval was given to progress but further information was required relating to the revenue implications, therefore at this stage only the RIBA Stage 3 costs had been included in the approved budget at Appendix 1. The scheme was supported through Basic Need, Special Provision and High Needs Provision grant funding.

Members were further advised that School Condition Grant Funding was allocated for the maintenance of school buildings. The funding was part formulaic (based on pupil numbers) and part reflecting recent condition surveys conducted by the Education and Skills Funding Agency (ESFA). The report set out the amount of School Condition Allocation available to spend. Full details of existing and proposed schemes were also set out in Appendix 1 to the report.

It was explained that the Schools Forum agreed a contribution protocol for schools condition works that was implemented from 1 October 2020. The protocol asked for a contribution towards all school condition schemes. The contributions were £10,000 for primary schools and £25,000 for secondary schools. This would ensure that the limited School Condition Funding received from central government could be maximised.

Schools would contribute towards all school condition schemes. Discussions would be held with schools to confirm their contributions and how they planned to finance it. This would then replace

the school condition funding requested for those schools. It was requested that these contributions be added to the capital programme.

Devolved Formula Capital was direct funding for individual schools to maintain their buildings and fund small-scale capital projects. It was calculated on a formulaic basis, using the school census data set and schools made their own arrangements for works to be undertaken.

The DFE had confirmed that the funding for Tameside schools in 2021/22 was £337,001 and £174,553 for Voluntary Aided schools. The maintained allocation was £72,757 more than originally announced as there were five schools that currently had academy orders in place but had not yet converted.

Details were also given of the Special Provision Fund allocations and the High Needs Provision Capital Allocation. Further details of existing and proposed schemes were set out in Appendix 1 to the report.

In relation to Section 106 Developer Contributions, it was reported that there was currently £99,931 Section 106 monies remaining from the £491,007 that was approved by panel and subsequently endorsed by Executive Cabinet at the meetings in March 2020.

With regard to Basic Need funded schemes 2020/21 and beyond, a financial update with details of current Basic Need funded projects, including proposed changes to scheme funding, was provided. Schemes that had already been approved by the Panel and Executive Cabinet were continuing and updated information was provided in respect of approved schemes at: Alder Community High School; Aldwyn Primary School; All Saints Catholic College; Audenshaw School; Cromwell High School; Denton Community College; Greenside Primary School; Hawthorns Primary Academy; Hyde High School; Oakfield Primary Extended Resource Base; St John's CE Primary School; St Thomas More Roman Catholic College and Mossley Hollins High School.

In respect of the pupil forecasting system, in order for Tameside to undertake forecasting for place planning, a pupil-forecasting tool was procured. This was vital to ensure accurate planning and Panel was asked to recommend to Executive Cabinet that the annual cost of £10,500 be allocated from Basic Need to allow this vital work to be completed.

A financial update was provided in Appendix 1 in respect of School Condition Grant Schemes with details of current School Condition Allocation (SCA) funded projects, including proposed changes to scheme funding.

In terms of Contingency allocation, schemes with significant variations from the original estimates and updates on progress on schemes already within the programme were detailed.

Appendix 1 further provided a financial update of the current Special Provision and Healthy Pupils' capital funded projects and the current High Needs Provision Capital funded projects, including any changes to scheme funding.

AGREED

That the Strategic Planning and Capital Monitoring Panel recommend to Executive Cabinet to APPROVE:

- (i) The proposed changes of (£207,997) the Basic Need funding as detailed in Appendix 1.**
- (ii) The proposed changes of (£104,500) the School Condition funding as detailed in Appendix 1.**
- (iii) Contributions from schools of £90,000 to be added to the programme and replace the condition funding as detailed in paragraph 2.7.**

135 CHILDREN SOCIAL CARE CAPITAL SCHEMES UPDATE REPORT

Consideration was given to a report of the Deputy Executive Leader, Children and Families / Director of Children's Services, which provided an update on the Children's Social Care Property Capital Scheme and set out details of the major approved property capital schemes in this Directorate.

Details of existing schemes were set out in the report and a progress update was provided as follows:

Respite Unit - The purchase of a respite property continued to be delayed due to the fast movement of the housing market and had proved difficult as properties were being vended rapidly, either by investors or private purchases. Growth were supporting in identifying suitable properties to deliver the respite unit. The property search continued with regular viewings taking place.

St Lawrence Road (Assessment Unit) - Works on the unit had now completed and handed over to Children's Services, the Ofsted registration process was now underway. Furnishing of the building was now in progress and expected to come in on budget.

Solo Unit (66 Chester Ave) - Approval on the 29 September 2021 was granted from Executive Cabinet to develop a solo unit at 66 Chester Ave, refurbishment of this property was underway. The solo unit would provide accommodation for the most complex young people. The Ofsted registration was in process and appointment of a staff team to support the young people.

AGREED

That Strategic Planning and Capital Monitoring Panel be recommended to:

- (i) Note the progress update in the report.; and**
- (ii) The drawdown of £30k, from the remaining capital reserves has been approved and works underway on the refurbishment of 66 Chester Ave.**

136 FORWARD PLAN

The forward plan of items for Board was considered.

CHAIR